



E-SPLOST V BUDGET REVISION PLAN

INTERIM SUPERINTENDENT'S REPORT
JANUARY 13, 2020

INTRODUCTION



Tied back to the new 2019-2024 Strategic Plan

Goal Area VI: Facilities

- Improve and maintain facility conditions
- Ensure that educational facilities meet programmatic needs
- Develop and increase sustainable funding for facilities

AGENDA



1. Where are we?
2. How did we get here?
3. Where do we go from here?
4. Scenarios
5. Next Steps

WHERE ARE WE?

Current Budget by Category

*Board Approved Scope
March 2017*

\$561.0 M

\$561.0 M

E-SPLIST V Total

\$305.4 M

\$305.4 M

\$96.9 M

\$96.9 M

\$65.0 M

\$65.0 M

\$40.1 M

\$40.1 M

\$40.7 M

\$40.7 M

\$12.9 M

\$12.9 M

1. Safety and Security
Improvements
(11 projects)

2. New Facilities and
Additions
(12 projects)

3. Facility Condition
Improvements
(28 projects)

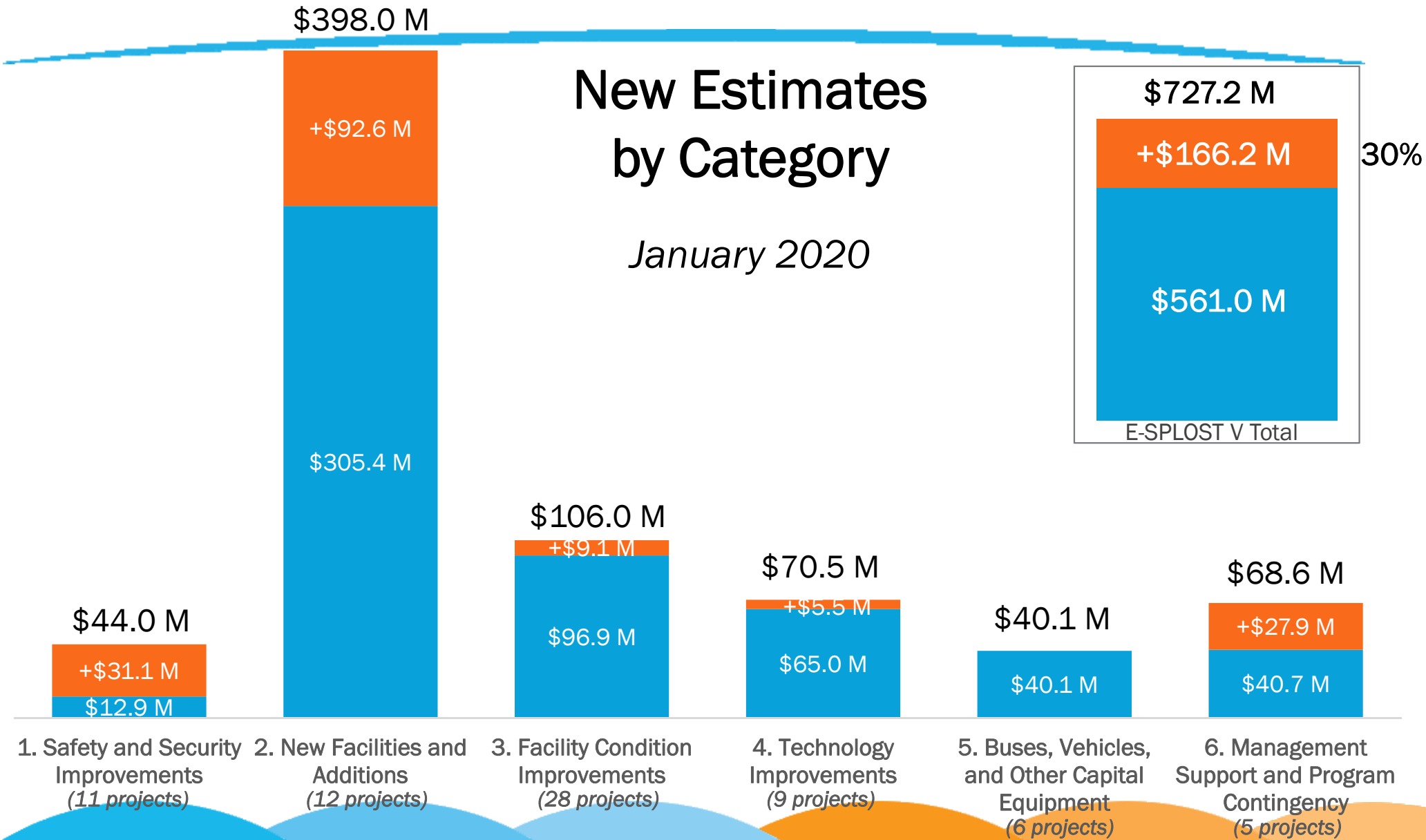
4. Technology
Improvements
(9 projects)

5. Buses, Vehicles,
and Other Capital
Equipment
(6 projects)

6. Management
Support and Program
Contingency
(5 projects)

1/13/2020

WHERE ARE WE?



1/13/2020

HOW DID WE GET HERE & LESSONS LEARNED

■ Estimates – 85%

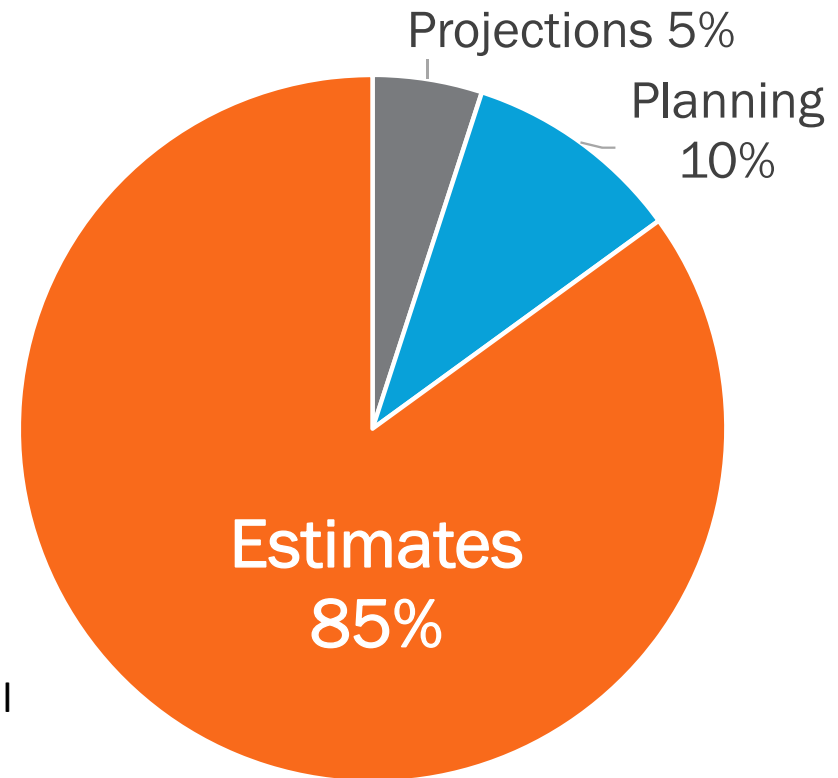
- Too low unit cost used by the District and full scope of work not taken into account
- Estimates were not independently verified
- Industry cost growth exceeded expectation

■ Planning – 10%

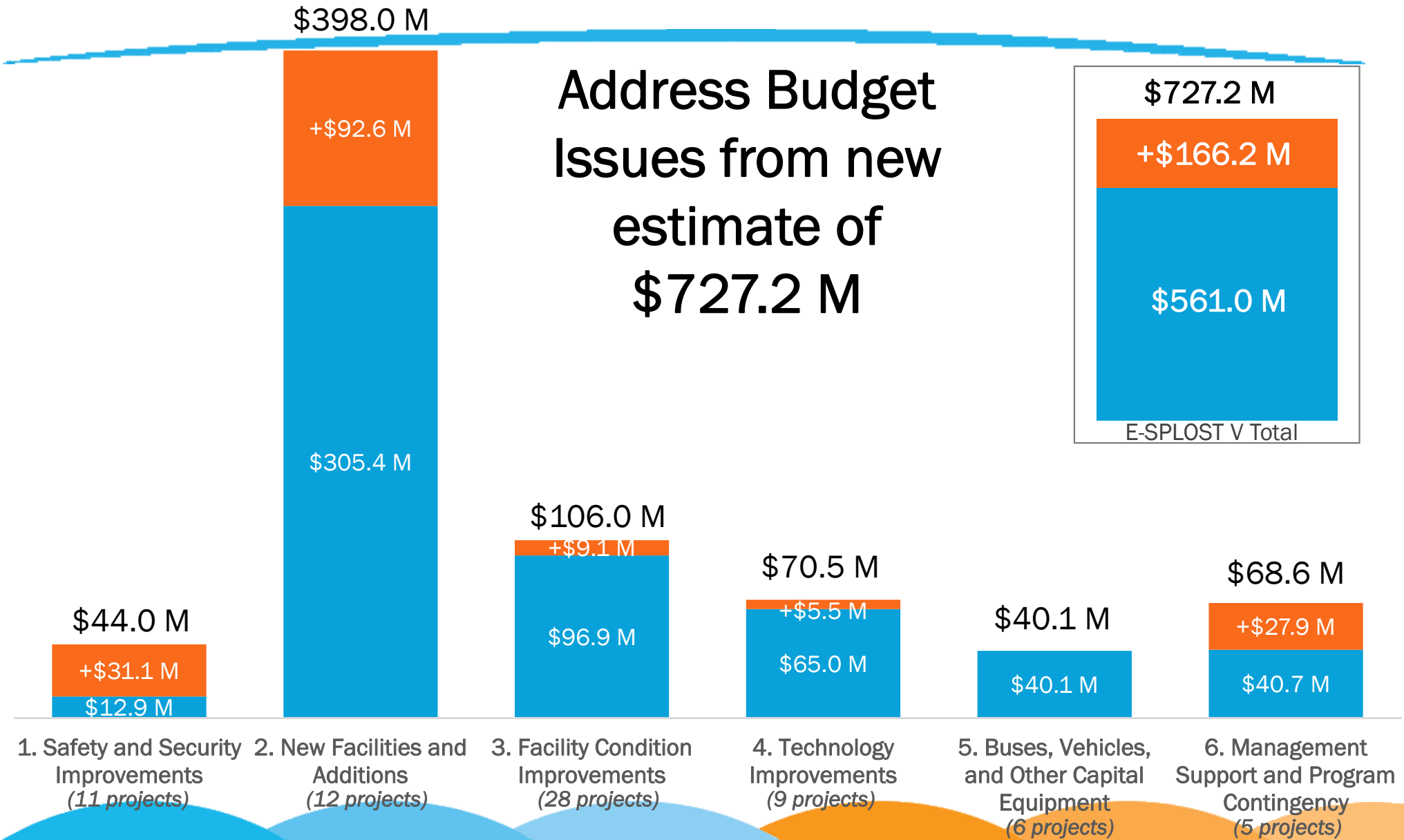
- Program Contingency was under-budget for size of the program
- State Reimbursements should not have been included in initial program budget
- Budgeting did not include revenue reserve for potential shortfall

■ Projections – 5%

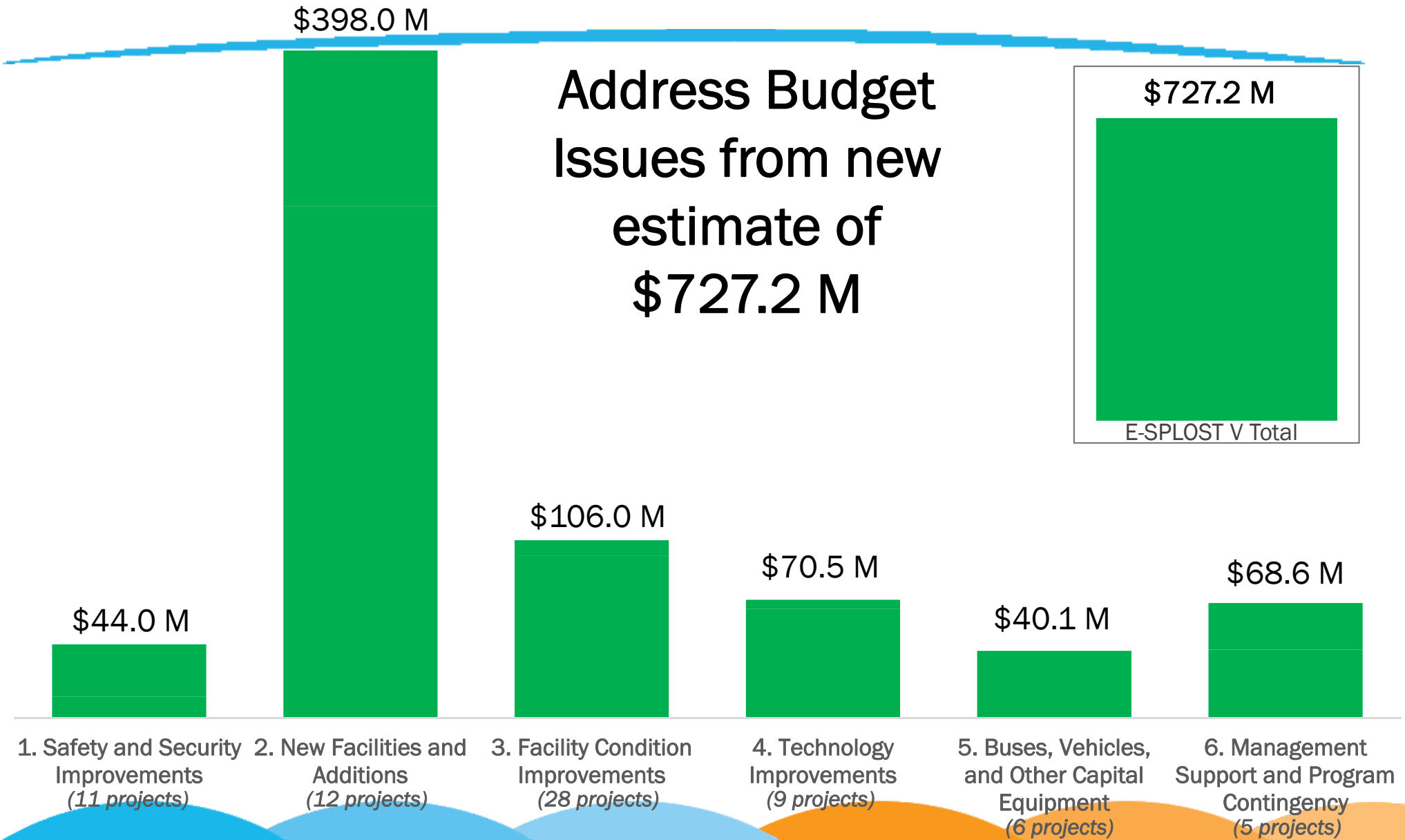
- Future needs not forecasted effectively



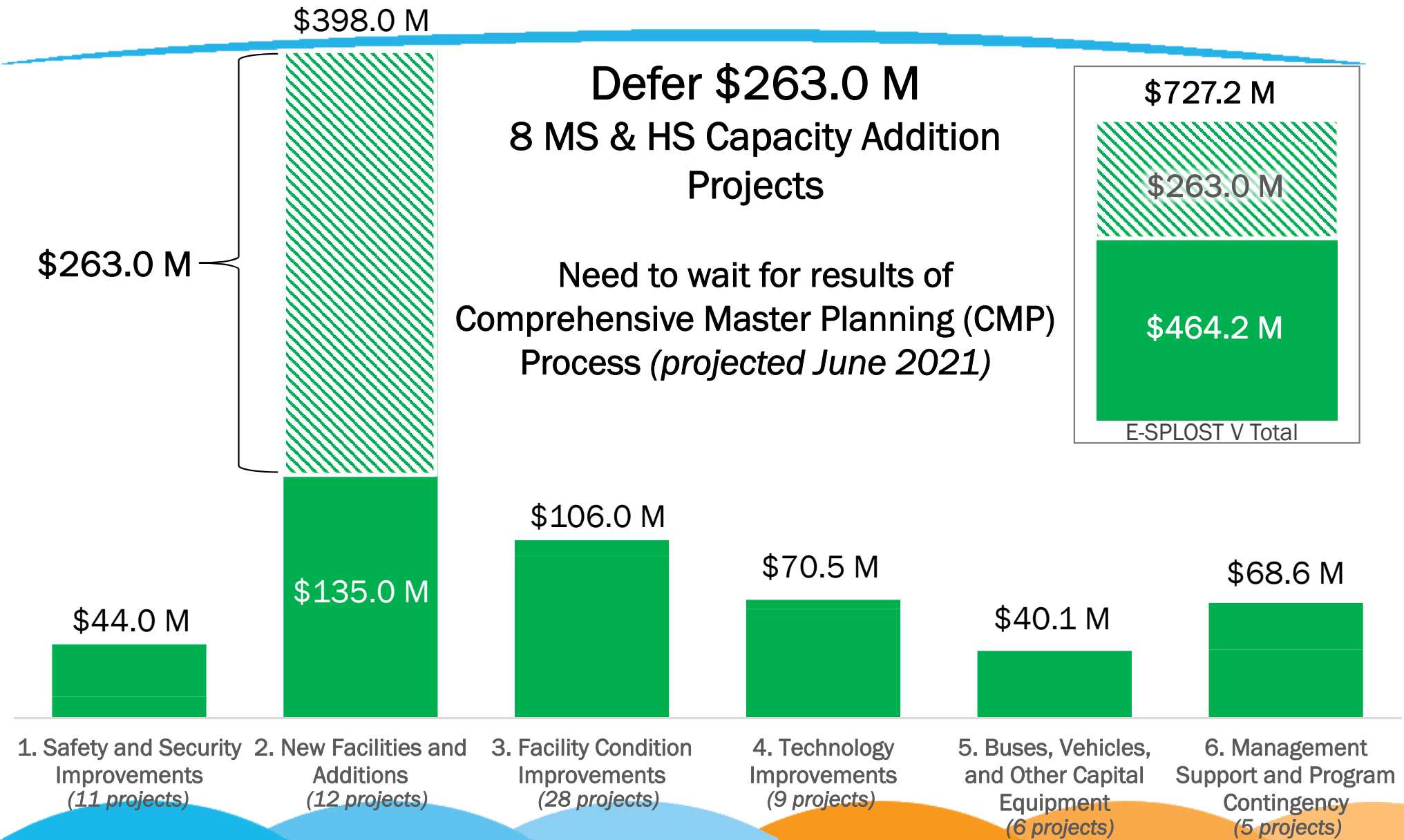
WHERE DO WE GO FROM HERE?



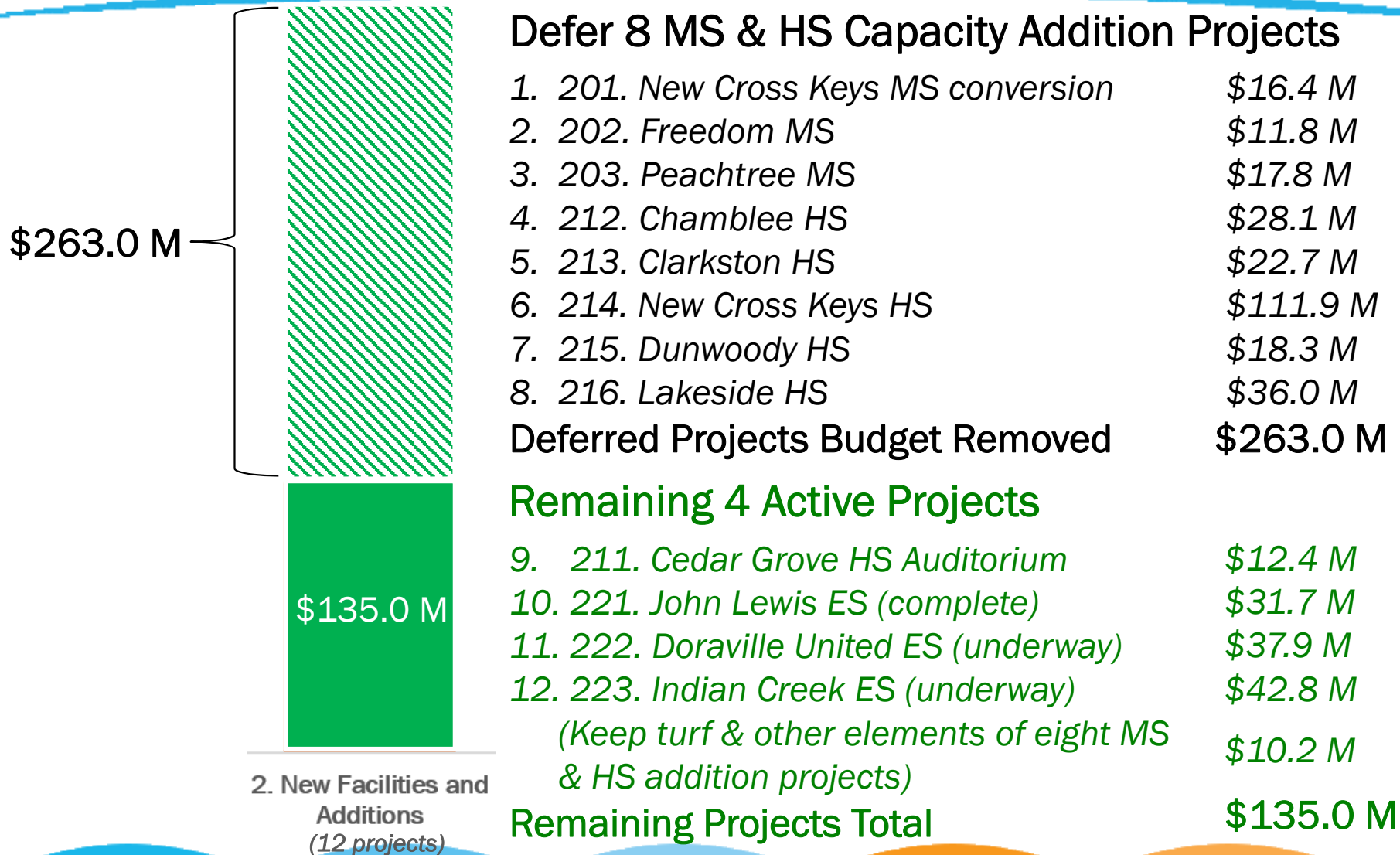
WHERE DO WE GO FROM HERE?



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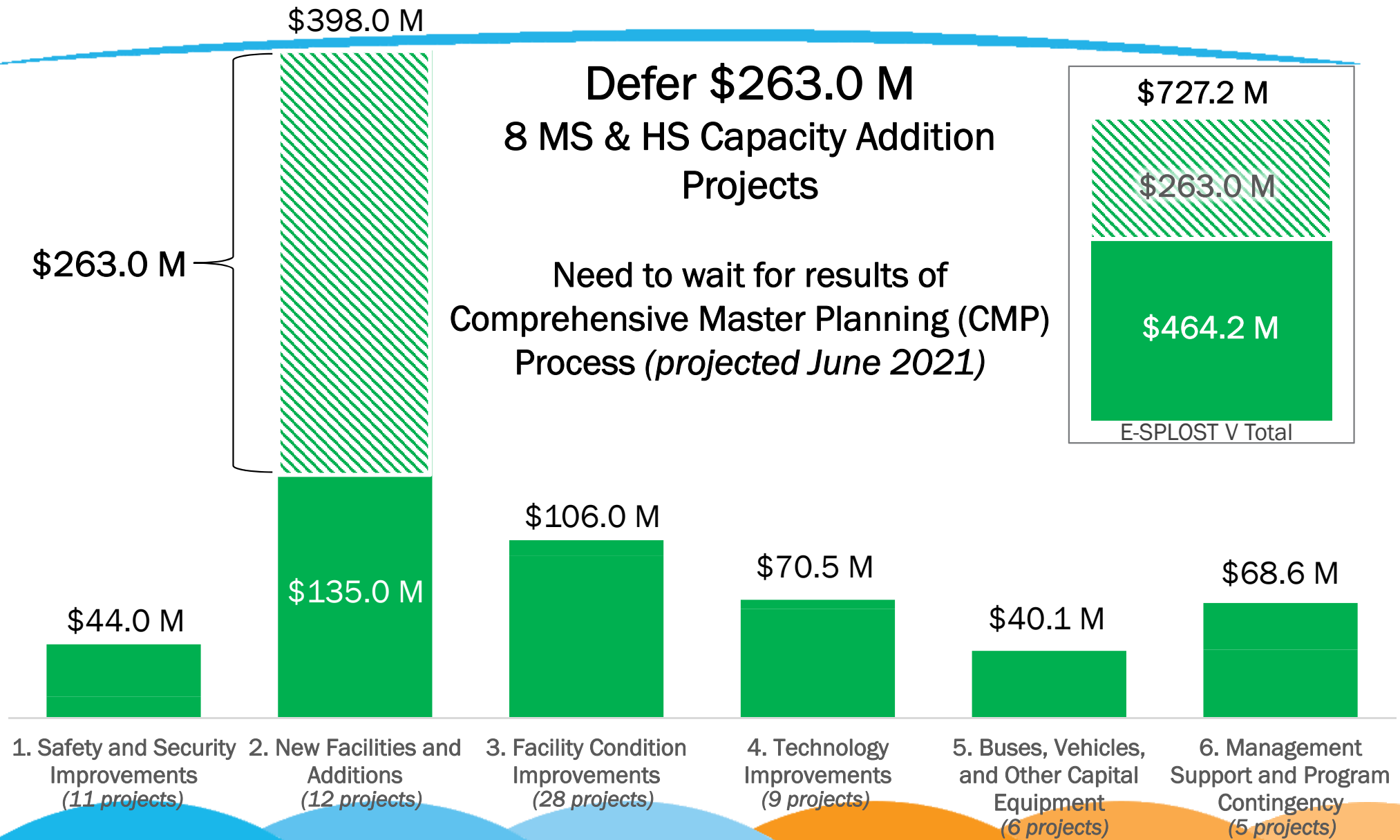
WHERE DO WE GO FROM HERE?



WHERE DO WE GO FROM HERE?

Project Name	Current Scope of Work	Current Budget	New Estimate (EAC)	Difference from Current Budget	Non-Addition Costs	Current Budget Removed	Estimate Removed
201. New Cross Keys MS (at Cross Keys HS)	21-classroom addition (and necessary core space additions and/or parking spaces), installation of security vestibule , conversion to middle school, and sprinkler installation	\$10,005,000	\$19,449,384	\$9,444,384	\$3,080,000	\$6,925,000	\$16,369,384
202. Freedom MS	17-classroom addition (and necessary core space additions and/or parking spaces) and installation of security vestibule	\$8,485,000	\$12,083,416	\$3,598,416	\$250,000	\$8,235,000	\$11,833,416
203. Peachtree MS	26-classroom addition (and necessary core space additions and/or parking spaces)	\$14,100,000	\$18,122,285	\$4,022,285	\$350,000	\$13,750,000	\$17,772,285
212. Chamblee HS	30-classroom addition (and necessary core space additions and/or parking spaces) and installation of synthetic turf at football practice field	\$21,540,000	\$29,216,346	\$7,676,346	\$1,150,000	\$20,390,000	\$28,066,346
213. Clarkston HS	32-classroom addition (and necessary core space additions and/or parking spaces), installation of synthetic turf at football practice field, installation of security vestibule , and accessibility improvements (elevator(s) , lift for stage, and improved assisted toileting area)	\$18,040,000	\$24,346,753	\$6,306,753	\$1,650,000	\$16,390,000	\$22,696,753
214. New Cross Keys HS	New 119-classroom high school	\$84,800,000	\$112,733,525	\$27,933,525	\$800,000	\$84,000,000	\$111,933,525
215. Dunwoody HS	26-classroom addition (and necessary core space additions and/or parking spaces) and installation of synthetic turf at football practice field	\$17,690,000	\$19,644,473	\$1,954,473	\$1,300,000	\$16,390,000	\$18,344,473
216. Lakeside HS	38-classroom addition (and necessary core space additions and/or parking spaces) and installation of synthetic turf at football practice field	\$26,990,000	\$37,585,785	\$10,595,785	\$1,600,000	\$25,390,000	\$35,985,785
Total		\$201,650,000	\$273,181,967	\$71,531,967	\$10,180,000	\$191,470,000	\$263,001,967

WHERE DO WE GO FROM HERE?



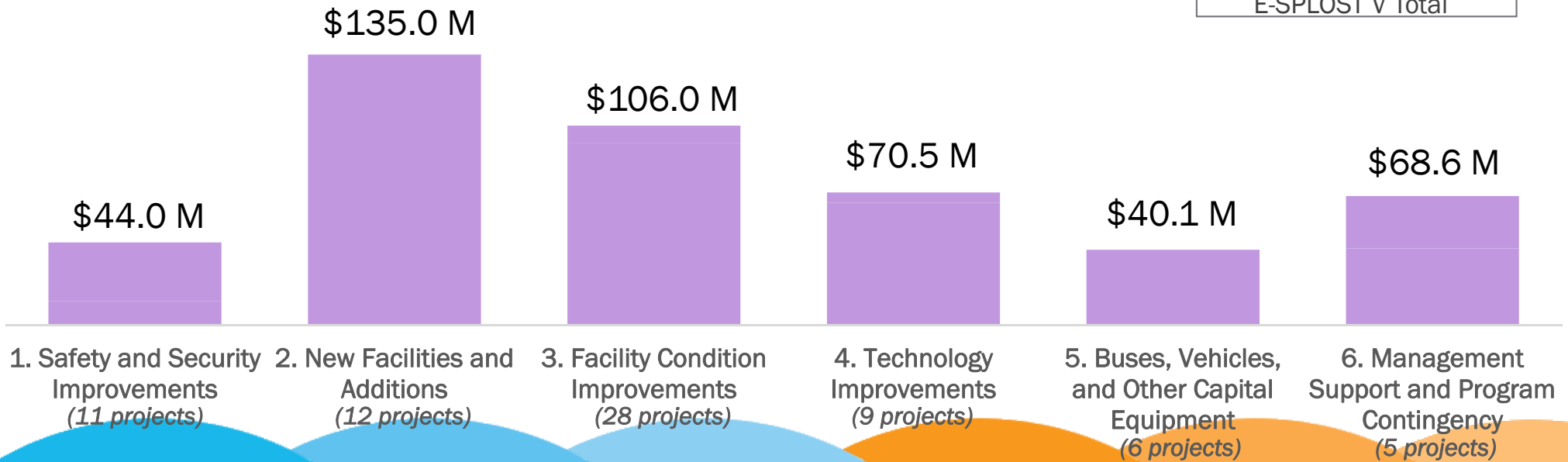
WHERE DO WE GO FROM HERE?

Status After Deferment of \$263.0 M

In preparation for proposed scenarios

\$464.2 M

E-SPLOST V Total



WHERE DO WE GO FROM HERE?

\$727.2 M

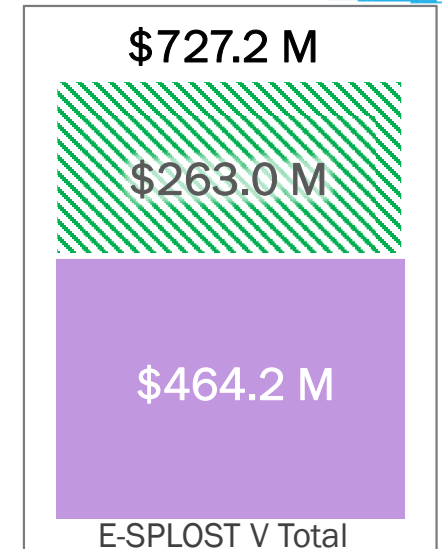
72 E-SPLOST V projects
at new estimate

-\$263.0 M

Defer capacity
components of 8 MS
& HS projects to CMP

\$464.2 M

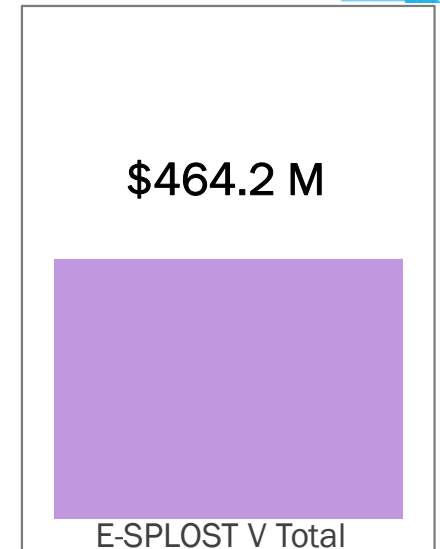
Fully Fund Remaining
E-SPLOST V Projects
(64) at new estimate



WHERE DO WE GO FROM HERE?

Highlights of \$464.2 million

- Projects fully-funded in E-SPLOST V:
 - All sprinkler projects
 - Artificial turf installations at high schools
 - All security fencing and security vestibules
 - Parking addition at 10 schools (new spaces only)
 - All capital renewal projects
 - Cedar Grove HS Auditorium addition
 - New Indian Creek ES facility
 - All technology projects (including GPS/ERP)



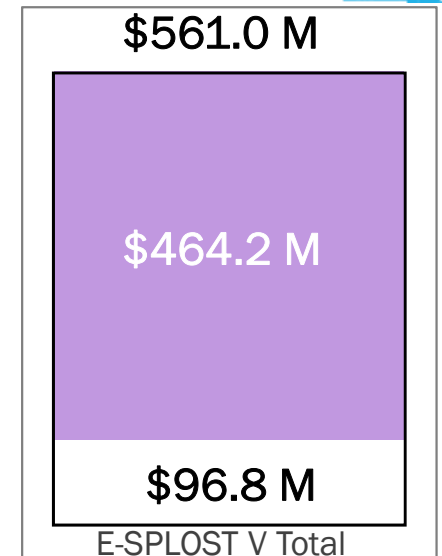
WHERE DO WE GO FROM HERE?

$$\begin{array}{r} \$561.0 \text{ M} \\ -\$464.2 \text{ M} \\ \hline \$96.8 \text{ M} \end{array}$$

E-SPLOST V Budget

Fully Fund Remaining
E-SPLOST V Projects
(64) at new estimate

Remaining Budget to
be allocated

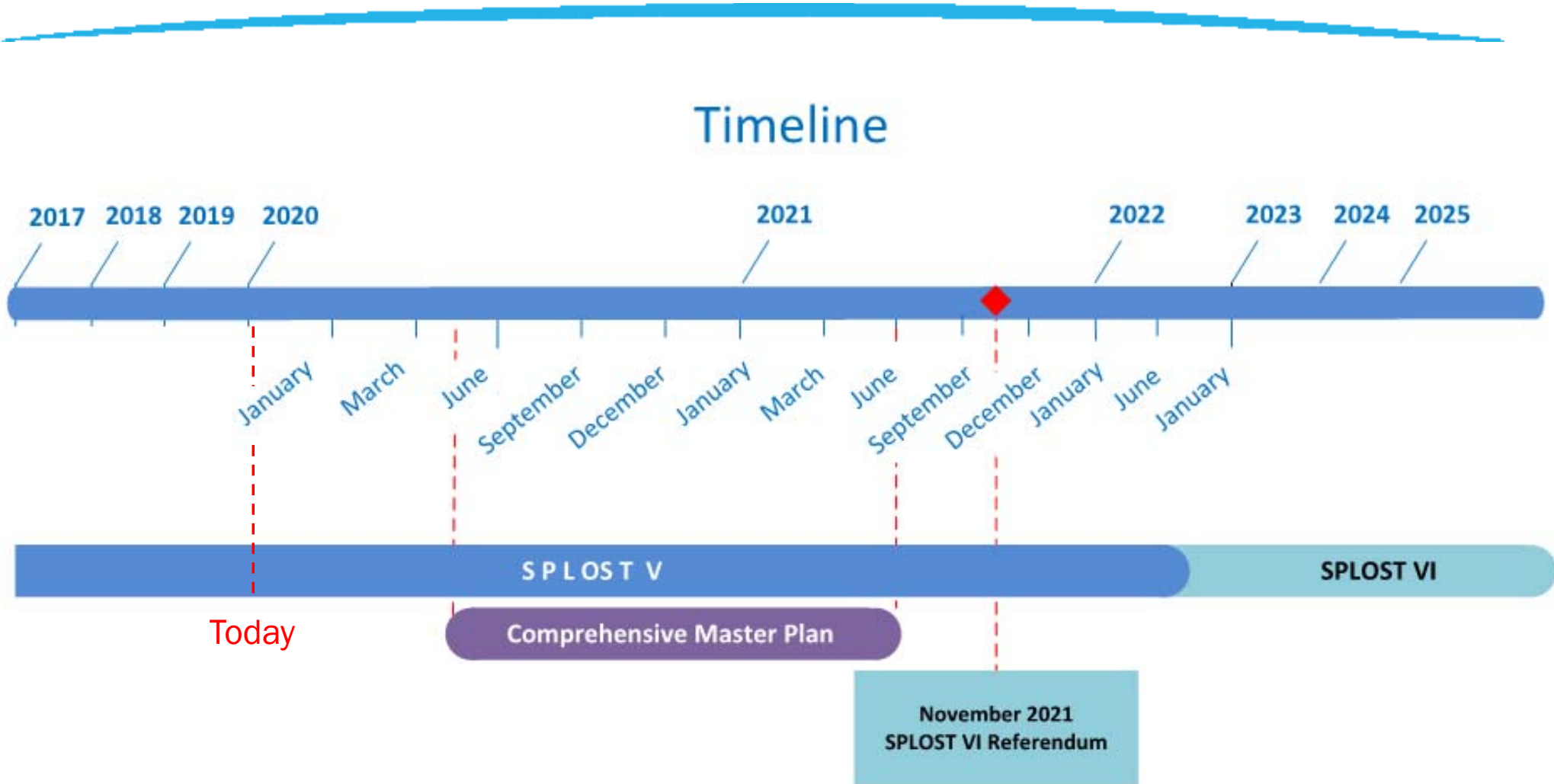


SCENARIOS

What do we do with \$96.8 M?

Potential Additional Projects (\$96.8M)	Scenario 1	Scenario 2	Scenario 3
Add rubber tracks to high school fields (with turfs)	\$4.5 M	\$4.5 M	\$4.5 M
Additional capital renewal (replace HVAC, roof, plumbing, electrical, etc.)	\$38.0 M	\$14.0 M	
Add scope to Project 381: Resurface existing parking at 10 schools	\$7.5 M	\$7.5 M	\$7.5 M
Pay for Comprehensive Master Plan (CMP) study	\$2.0 M	\$2.0 M	\$2.0 M
New 950 seat elementary school for Dunwoody/Chamblee clusters	\$35.0 M	\$35.0 M	\$35.0 M
Land for New 950 seat ES for Dunwoody/Chamblee clusters		\$15.0 M	\$15.0 M
Dunwoody HS: Tennis court move for portables	\$1.0 M	\$1.0 M	\$1.0 M
Improve Old John Lewis for Kittredge	\$1.0 M	\$1.0 M	\$1.0 M
Design for multiple MS or HS additions per results of CMP		\$9.0 M	\$9.0 M
Supplemental funds for K-12 Art School (with \$11.9 M in SPLOST IV)			\$14.0 M
Additional Program Contingency	\$7.8 M	\$7.8 M	\$7.8 M
Total	\$96.8 M	\$96.8 M	\$96.8 M

NEXT STEPS



No GO Bond Recommended



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